



825 NE Multnomah, Suite 2000
Portland, Oregon 97232

March 3, 2014

***VIA ELECTRONIC MAIL
AND OVERNIGHT DELIVERY***

Paul Clanon
Executive Director
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102-3298

**RE: PacifiCorp's (U-901-E) 2013 Annual Report on Utilization of
Women/Minority/Disabled Veteran Business Enterprises and 2014
Annual Plan – General Order 156**

Pursuant to General Order 156, Sections 9 and 10, PacifiCorp, d.b.a. Pacific Power, hereby submits its 2013 Annual Report on the Utilization of Women, Minority, Disabled, Veteran Business Enterprises (WMDVBE) and the 2014 Annual Plan. As requested, PacifiCorp is also providing a copy of the General Order 156 Scorecard.

It is respectfully requested that all formal correspondence and Staff requests regarding this report be addressed to the following:

By E-mail (preferred): datarequest@pacificorp.com

By regular mail: Data Request Response Center
PacifiCorp
825 NE Multnomah, Suite 2000
Portland, OR 97232

Informal inquiries may be directed to Cathie Allen, Regulatory Affairs Manager, at (503) 813-5934.

Sincerely,

R. Bryce Dalley
Vice President, Regulation

Enclosure

Cc: Marshall Kennedy, CPUC



SUPPLIER DIVERSITY

helping to grow opportunities

2013 Annual Report – 2014 Annual Plan



Let's turn the answers on.

EXECUTIVE SUMMARY

PacifiCorp, d/b/a Pacific Power (PacifiCorp or Company) respectfully submits its 2013 Annual Report and 2014 Annual Plan for the Utility Supplier Diversity Program. The Annual Report covers the period of January 1, 2013, through December 31, 2013, and the Annual Plan covers January 1, 2014, through December 31, 2014.

This report provides information regarding the Company's Women, Minority and Disabled Veteran Business Enterprise (WMDVBE) procurement program and summarizes PacifiCorp's utilization of WMDVBE suppliers during 2013. The report generally follows the reporting format guidelines established in California Public Utility Commission (Commission) Decision (D.) 95-12-045.

INTRODUCTION

PacifiCorp has a very limited scope of operations in the state of California. The Company's service territory in California includes the communities of Yreka, Mt. Shasta, Crescent City and Alturas.

PacifiCorp has approximately 45,000 customers in California. These customers account for approximately 1.43 percent of total kilowatt hour sales in PacifiCorp's six states (California, Idaho, Oregon, Utah, Washington and Wyoming).

2013 was a year of re-energizing the supplier diversity program within the Company. Several changes were implemented to begin enhancing the Company's supplier diversity program. Based on executive leadership's commitment to and championship of supplier diversity, the Company established a supplier diversity team. The Company also developed and enhanced communication of opportunities to WMDVBEs and, the Company developed a strategy to sensitize staff to the importance of diversity supplier goals and their assistance with goal attainment.

In mid-2013, a team comprised of procurement and business operations staff joined together to lay the groundwork for the re-energized supplier diversity initiative. This team established goals for the inclusion of diversity suppliers in competitive bids and a measurement for tracking spend by each executive's department.

In addition to the internal efforts, a utility supplier diversity committee was formed with other Oregon-based utilities. Additionally, PacifiCorp staff attended small utility supplier diversity meetings sponsored by the Commission.

**PACIFICORP
GENERAL ORDER 156
2013 ANNUAL REPORT
2014 ANNUAL PLAN**

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2013 ANNUAL REPORT

9.1.1 Description of WMDVBE Program Activities, Internal and External

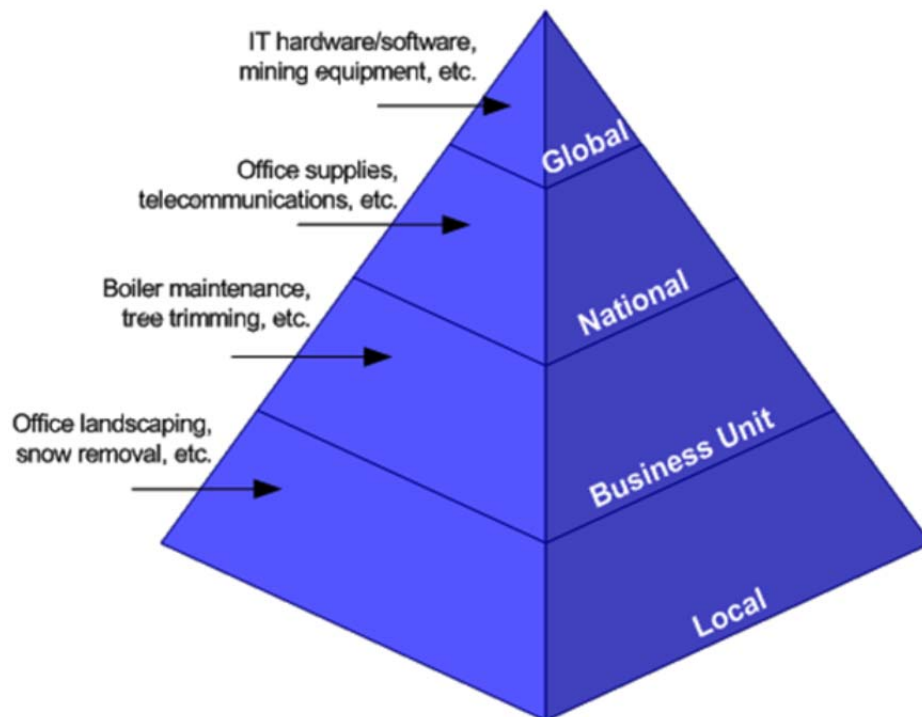
INTERNAL PROGRAM ACTIVITIES:

PacifiCorp's sourcing model was presented to procurement staff and key executives.

The sourcing model requires that purchase decisions shall be based on an objective evaluation of documented and pre-established criteria which include a variety of factors determined by the sourcing team. The Company's objective is to obtain the maximum value:

- For each dollar it spends
- At the lowest "total cost of ownership"

As illustrated in the graphic below, opportunities for diversity suppliers exist at all levels of spend within PacifiCorp. Suppliers who meet PacifiCorp's pre-qualification criteria are encouraged to participate in competitive bids.



PacifiCorp made progress towards overcoming the barriers to diverse supplier inclusion in competitive opportunities

The following barriers were identified and steps were taken to address them:

- i. Suppliers may not be aware of upcoming bid opportunities.
- ii. Sourcing team/Procurement/business unit staff may not be aware of diversity suppliers who can meet the scope of work or services required
- iii. Suppliers may not know how to make themselves known to PacifiCorp purchasers.
- iv. Vendor pre-qualification form is perceived to be onerous and overreaching by some suppliers
- v. Insurance requirements may be prohibitive to small suppliers.
- vi. Contracting requirements may be overwhelming to less sophisticated suppliers.
- vii. E-tendering tool not may not be well understood by suppliers.

PacifiCorp developed a diversity supplier database.

In 2013 WMDVBE certifications were verified with all suppliers in PacifiCorp's enterprise resource planning system vendor database. This validation of certification resulted in 184 suppliers identified as WMDVBE. Suppliers were also encouraged to register with the California Supplier Clearinghouse (Clearinghouse) if they were interested in doing business in California. In addition, previously pre-qualified suppliers were verified as certified and added to the PacifiCorp diversity supplier database. Finally, a list of diversity suppliers was obtained from an affiliate company and added to the PacifiCorp database. As of the date of this Report, there are 254 diversity suppliers identified as providing goods and services needed by PacifiCorp. This diversity supplier database is published on PacifiCorp's intranet and available to procurement personnel and all field staff who are authorized to make local purchases.

EXTERNAL PROGRAM ACTIVITIES:

In 2013 PacifiCorp attended four meetings hosted by the Commission designed to increase awareness and knowledge regarding diversity supplier development for small utilities in California. The first meeting held April 2, 2013, in San Francisco provided a general awareness of developing programs as evidenced by the water companies. The second meeting held April 23, 2013, in Los Angeles provided some insights on how small utilities can expand their programs. This workshop also served as an opportunity to collaborate and network with other small utilities. The third meeting was held June 4, 2013, in San Francisco and expanded upon

spend reporting/auditing requirements/standards, program challenges such as NAICS vs SICs, outlined the Clearinghouse certification process and highlighted avenues to pursue opportunities for outreach with diversity suppliers. The fourth meeting held July 31, 2013, in San Francisco was focused on best practices presented by AT&T, PG&E, and SCE. These presentations provided many ideas about how to improve the PacifiCorp program, facilitated networking opportunities with some of the larger utilities, demonstrated what successful programs look like and highlighted some of the crucial components to success.

In addition to efforts in California, activities were undertaken with Oregon-based diversity suppliers who may be interested in providing services in PacifiCorp's California service territory. In 2013 PacifiCorp participated on the Oregon Association of Minority Entrepreneurs annual conference and exhibit, the Portland Hispanic Chamber of Commerce meetings and Oregon Governor's Marketplace including road shows in Medford and Bend, Oregon, the closest locations to the California service territory.

PacifiCorp revamped its external-facing supplier portal on www.pacificorp.com. Added features include a listing of the goods and services the Company typically purchases. There is also a revised and simplified vendor pre-qualification application available.

PacifiCorp has an email address, NewSupplier@Pacificorp.com, to route potential suppliers to a central location. This is a forum where the questions and information can be routed to Company personnel in the best position to assess the interest level in their goods or services.

Company-wide procurement with all suppliers was \$1,102,854,274. Company-wide spend with verified WMDVBE suppliers was \$33,029,117. California-certified WMDVBE suppliers used Company-wide was \$31,718,685. Direct spend with suppliers in the Company's service territory in California was \$17,295,276 and of that \$81,589 was with certified WMDVBE suppliers. In 2013 PacifiCorp added 68 diversity suppliers to its diversity supplier database. As previously mentioned, PacifiCorp has approximately 1.7 million customers in California, Idaho, Oregon, Utah, Washington and Wyoming. Approximately 45,000 of those customers are located in Shasta, Modoc, Siskiyou and Del Norte counties in Northern California, representing less than two percent of the total retail load served across PacifiCorp's six-state system.

WMDVBE ANNUAL RESULTS BY ETHNICITY

			2013			
			Direct	Sub	Total \$	%
1	Minority Men	Asian-Pacific	\$0	\$0	\$0	0%
2		Black	\$0	\$0	\$0	0%
3		Hispanic	\$54	\$0	\$54	0%
4		Native-American	\$0	\$0	\$0	0%
5		Other	\$0	\$0	\$0	0%
6		Total Minority Men	\$54	\$0	\$54	0%
7	Minority Women	Asian-Pacific	\$9,816	\$0	\$9,816	.06%
8		Black	\$50,997	\$0	\$50,997	.29%
9		Hispanic	\$0	\$0	\$0	0%
10		Native-American	\$0	\$0	\$0	0%
11		Other	\$0	\$0	\$0	0%
12		Total Minority Women	\$60,813	\$0	\$60,813	.35%
13	Total Minority Business Enterprise (MBE)		\$60,867	\$0	\$60,867	.35%
14	Women Business Enterprise (WBE)		\$20,722	\$0	\$20,722	.12%
15	Subtotal Women, Minority Business Enterprise (MWBE)		\$81,589	\$0	\$81,589	.47%
16	Service Disable Veteran Business Enterprise (DVBE)		\$0	\$0	\$0	0%
17	TOTAL WMDVBE		\$81,589	\$0	\$81,589	.47%
18	Gross Procurement		\$17,295,276			
19	Exclusions					
20	Net Procurement		\$17,295,276			

WMDVBE ANNUAL RESULTS BY PRODUCT AND SERVICE CATEGORIES

				Products		Services		Total		
				\$	%	\$	%	\$	%	
1	Minority	Asian-Pacific	Direct	\$0	0%	\$0	0%	\$0	0%	
2	Men	Black	Direct	\$0	0%	\$0	0%	\$0	0%	
3		Hispanic	Direct	\$0	0%	\$54	0%	\$0	0%	
4		Native-American	Direct	\$0	0%	\$0	0%	\$0	0%	
5		Other	Direct	\$0	0%	\$0	0%	\$0	0%	
6		Total Minority Men	Direct	\$0	0%	\$54	0%	\$54	0%	
7	Minority Women	Asian-Pacific	Direct	\$0	0%	\$9,816	.06%	\$9,816	.06%	
8		Black	Direct	\$0	0%	\$50,997	.3%	\$50,997	.29%	
9		Hispanic	Direct	\$0	0%	\$0	0%	\$0	0%	
10		Native-American	Direct	\$0	0%	\$0	0%	\$0	0%	
11		Other	Direct	\$0	0%	\$0	0%	\$0	0%	
12		Total Minority Women	Direct	\$0	0%	\$60,813	.36%	\$60,813	.35%	
13	Total Minority Business Enterprise (MBE)			\$0	0%	\$60,867	\$0	\$60,867	.35%	
14	Women Business Enterprise (WBE)			Direct	\$8,133	1.5%	\$12,589	.07%	\$20,722	.012%
15	Total Women, Minority Business Enterprise (MWBE)			\$8,133	1.5%	\$73,456	.42%	\$81,589	.47%	
16	Service Disable Veteran Business Enterprise (DVBE)			\$0	0%	\$0	0%	\$0	0%	
17	TOTAL WMDVBE			\$8,133	1.5%	\$73,456	.42%	\$81,589	.47%	

18	Gross Procurement	\$17,295,276
19	Exclusions	
20	Net Procurement	\$17,295,276
21	Total Product Procurement	\$ 515,632
22	Total Service Procurement	\$16,779,644
23	Net Procurement	\$17,295,276

Percentage for "Products" expenditures are WMDVBE compared to "Total Product Procurement" expenditures.

Percentage for "Services" expenditures are WMDVBE compared to "Total Service Procurement" expenditures.

Percentage for "Total" expenditures are WMDVBE compared to "Net Procurement" expenditures.

WMDVBE PROCUREMENT BY PRODUCT AND SERVICE CATEGORIES

				Products		Services		Total	
				\$	%	\$	%	\$	%
1	Minority Men	Asian-Pacific	Sub	\$0	0%	\$0	0%	\$0	0%
2		Black	Sub	\$0	0%	\$0	0%	\$0	0%
3		Hispanic	Sub	\$0	0%	\$0	0%	\$0	0%
4		Native-American	Sub	\$0	0%	\$0	0%	\$0	0%
5		Other	Sub	\$0	0%	\$0	0%	\$0	0%
6		Total Minority Men	Sub	\$0	0%	\$0	0%	\$0	0%
7	Minority Women	Asian-Pacific	Sub	\$0	0%	\$0	0%	\$0	0%
8		Black	Sub	\$0	0%	\$0	0%	\$0	0%
9		Hispanic	Sub	\$0	0%	\$0	0%	\$0	0%
10		Native-American	Sub	\$0	0%	\$0	0%	\$0	0%
11		Other	Sub	\$0	0%	\$0	0%	\$0	0%
12		Total Minority Women	Sub	\$0	0%	\$0	0%	\$0	0%

13	Total Minority Business Enterprise (MBE)	Sub	\$0	0%	\$0	0%	\$0	0%
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14	Women Business Enterprise (WBE)	Sub	\$0	0%	\$0	0%	\$0	0%
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15	Total Women, Minority Business Enterprise (MWBE)	Sub	\$0	0%	\$0	0%	\$0	0%
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16	Service Disable Veteran Business Enterprise (DVBE)	Sub	\$0	0%	\$0	0%	\$0	0%
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17	TOTAL WMDVBE	Sub	\$0	0%	\$0	0%	\$0	0%
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18	Gross Procurement	\$17,295,276	\$0	\$0
19	Exclusions	\$0	\$0	\$0
20	Net Procurement	\$17,295,276	\$0	\$0

WMDVBE PROGRAM EXPENSES

Line No.	Expense Category	2013
1	Wages	0
2	Other Employee Expenses	0
3	Program Expenses	\$2,798
4	Reporting Expenses	0
5	Training	0
6	Consultants	0
7	Other	0
8	TOTAL Estimated Expenses	\$2,798

Line No.	A description of progress in meeting or exceeding set goals and an explanation of any circumstances that may have caused the utility to fall short of its goals.		
1			
2	Category	Current Year Results	Current Year Goals
3	Minority Men	0%	0%
4	Minority Women	.12%	7%
5	Minority Business Enterprise (MBE)	.06%	1%
6	Women Business Enterprise (WBE)	.29%	2%
7	Subtotal Women, Minority Business Enterprise (WMBE)	.47%	10%
8	Service Disabled Veteran Business Enterprise (DVBE)	0%	0%
9	Total WMDVBE	.47%	10%
10			
11	Spending in the Company's California service territory is very limited. Of the total Company spend, only 1.6% was in California.		
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15	PacifiCorp did not set a goal for disabled veteran supplier activity.		

Line No.	A summary of prime contractor utilization of WMDVBE subcontractors.							
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2		Minority Men	Minority Women	Minority Business Enterprise (WME)	Women Business Enterprise (WBE)	Women Minority Business Enterprise (WMBE)	Service Disabled Veterans Business Enterprise (DVBE)	TOTAL WMDVBE
3	Direct \$							
4	Subcontracting \$							
5	Total \$							
6								
7	Direct %							
8	Subcontracting %							
9	Total %							
10								
11	Gross Procurement							
12	Exclusion							
13	Net Procurement							
14								
15								
16	PacifiCorp did not collect data regarding use of diversity subcontractors in 2013.							

Line No.	A list of WMDVBE complaints received during the past year, accompanied by a brief description of the nature of each complaint and its resolution or current status.
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2	PacifiCorp is unaware of any WMDVBE complaints during 2013.
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Line No.	A summary of purchases and/or contracts for products and services in excluded categories.
1	No exclusions.
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Line No.	A justification for the continued existence of any “excluded category” of products or services which has been removed from the procurement dollar base used to set goals because of the established unavailability of WMDVBE suppliers. Such justification must include a description of any efforts made to find and/or recruit WMDVBE suppliers or services in the excluded category.
20	Not applicable.
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Line No.	A description of any efforts made to recruit WMDVBE suppliers of products or services in procurement categories where WMDVBE utilization has been low, such as legal and financial services, fuel procurement, and areas that are considered highly technical in nature.
1	
2	PacifiCorp’s internal and external activities described in section 9.1.1 are aimed at recruiting WMDVBE suppliers of products or services in procurement categories where WMDVBE utilization has been low as well as in all other procurement categories.
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2014 Annual Plan

Line No.	Products/Services		Short-Term (2014)					Mid-Term (2015)					Long-Term (2016)				
			Minority		Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Women Minority Business Enterprise (WMBE)	Minority		Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Women Minority Business Enterprise (WMBE)	Minority		Minority Business Enterprise (MBE)	Women Business Enterprise (WBE)	Women Minority Business Enterprise (WMBE)
			Men	Women				Men	Women				Men	Women			
			Men	Women	Men	Women	Men	Women	Men	Women							
1	Replacement parts	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
2	Office Supplies	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
3	Operating Materials	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
4	Automotive Repair	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
5	Freight Services	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
6	Tree Trimming	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
7	Analytical Services	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
8	Other	%	0%	0%	1%	4%	5%	0%	0%	1%	4%	5%	0%	0%	1%	4%	5%
9	TOTAL		0%	0%	1%	4%	5%	0%	0%	1%	4%	5%	0%	0%	1%	4%	5%

Included on the next page is a letter from Pat Reiten, President and CEO of Pacific Power, to Pacific Power employees describing the initiative to increase supplier diversity.



Company-wide letter from Pacific Power CEO, Pat Reiten on January 21, 2014

PacifiCorp is committed to promoting diversity and economic development in the communities we serve. In order to be efficient and bring the greatest value to the company and our customers, it is important to continuously seek new alliances and grow our current relationships with broader supplier participation.

This year, Pacific Power has made a commitment to increase the company's business relationships with historically underrepresented and diverse suppliers, and to sustain the inclusion of these suppliers in our supply chain.

Our goal is to proactively identify, build relationships with and purchase from qualified minority-owned, women-owned, disabled-veteran-owned, and emerging small businesses (MWDVESBs) that can provide high-quality commodities and services in a competitive market.

Why is supplier diversity important? It supports our company and community values, fosters competition, supports local economies, acknowledges changing demographics in our service area, and introduces new suppliers, bringing potential innovation and flexibility.

Specifically, our 2014 goals are to:

- Increase spend on MWDVESBs to 3% of total accounts payable
- Increase MWDVESB spend to 10% of total accounts payable in California
- Increase the inclusion of MWDVESB suppliers on the bid list by including at least one MWDVESB supplier on at least half of the bid events

What can you do?

Procurement is currently finalizing a database that will identify available suppliers who meet the MWDVESB criteria. This will be posted on the intranet by the end of this month.

To help us meet these goals, you can:

- Refer to the procurement database, and add diverse suppliers to your bid lists
- For purchases that don't require a bid, actively seek out diverse suppliers in your local area
- Identify areas where diverse suppliers need to be developed
- Help diverse suppliers understand how to do business with PacifiCorp
- Coach suppliers in areas where they need to improve to better serve PacifiCorp
- Help these suppliers network with larger suppliers for second-tier opportunities

The commitment to developing and engaging a diverse range of business partners and suppliers is critical for the company and a priority for our stakeholders. By providing opportunity for new supplier relationships, these traditionally underutilized businesses can work with PacifiCorp and successfully compete through quality performance at competitive prices.

Line No.	A description of WMDVBE program planned for the next calendar year. Internal program activities.
1	
2	PacifiCorp will continue to inform and educate executives and their direct reports, procurement staff, operational staff and all company employees who interact with suppliers on the initiative to increase supplier diversity. Also on-line training will be developed for bid evaluators and decision-makers.
3	PacifiCorp will continue to implement changes to reduce barriers to participation as a supplier to PacifiCorp. <ul style="list-style-type: none"> • Post list of diversity suppliers available to perform work in PacifiCorp service territories (note those already in the database). • Publish the list of diversity suppliers to business champions and low dollar purchasers (quarterly).
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Line No.	A description of WMDVBE program planned for the next calendar year. External program activities.
1	
2	<p>PacifiCorp will:</p> <ul style="list-style-type: none"> • Post upcoming bid opportunities with PacifiCorp contact information on its supplier portal (rolling 6 months forward). • Host “how to do business with PacifiCorp” events in selected service territories. • Create and post a “how to do business with PacifiCorp” guide for suppliers. • Investigate a supplier registration portal to eliminate the manual pre-qualification form. • Conduct focus group(s) to understand suppliers’ perspective on obtaining PacifiCorp’s business. • Create and conduct webinar(s) on using PacifiCorp’s e-sourcing tool. • Collect formal feedback from diversity suppliers who are invited to a bid but choose not to submit a bid. • Develop a Supplier Outreach plan: <ol style="list-style-type: none"> i. Local outreach events (e.g. Oregon Association of Minority Entrepreneurs, Hispanic Chamber of Commerce). ii. Joint utility outreach events. iii. Targeted territory supplier events. iv. Targeted territory or good/service supplier outreach. <p>PacifiCorp plans to develop Supplier Mentoring Programs and a pilot program with selected supplier(s) will be implemented.</p>
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Line No.	Plans for recruiting WMDVBE suppliers of products or services where WMDVBE utilization has been low, such a legal and financial services, fuel procurement, and areas considered highly technical in nature.
1	
2	PacifiCorp will continue its concerted efforts in the recruitment of available WMDVBE suppliers in all product and service categories. WMDVBE outreach activities will be addressed by the Company’s task force in conjunction with procurement and operational staff.
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Line No.	Plans for seeking and/or recruiting WMDVBE suppliers of products or services in any “excluded category” of products or services which has been removed from the procurement dollar base used to set goals because of the established unavailability of WMDVBE suppliers.
1	
2	Not Applicable, as PacifiCorp will not claim exclusions.
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5	Plans for recruiting WMDVBE suppliers for service where WMDVBE suppliers are currently unavailable
6	
7	<p>PacifiCorp will:</p> <ul style="list-style-type: none"> • Post upcoming bid opportunities with PacifiCorp contact information on supplier portal (rolling 6 months forward). • Host “how to do business with PacifiCorp” events in selected service territories. • Create and post a “how to do business with PacifiCorp” guide for suppliers. • Investigate a supplier registration portal to eliminate the manual pre-qualification form. • Conduct focus group(s) to understand suppliers’ perspective on obtaining PacifiCorp’s business. • Create and conduct webinar(s) on using PacifiCorp’s e-sourcing tool. • Collect formal feedback from diversity suppliers who are invited to a bid but choose not to submit a bid. • Develop Supplier Outreach plan: <ul style="list-style-type: none"> v. Local outreach events (e.g. Oregon Association of Minority Entrepreneurs, Hispanic Chamber of Commerce) vi. Joint utility outreach events vii. Targeted territory supplier events viii. Targeted territory or good/service supplier outreach <p>PacifiCorp directs potential suppliers to its internet site at www.PacifiCorp.com, where suppliers can find information regarding how to become a qualified supplier. Suppliers can download the pre-qualification application and email it to Newsupplier@PacifiCorp.com. PacifiCorp can then assess a potential supplier’s products and/or services to qualify them for future RFPs.</p>
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Line No.	Plans for encouraging both prime contractors and grantees to engage WMDVBE's in all categories which provide subcontracting opportunities.
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2	Proposal instructions for prime contractor bids have been modified to request upfront identification of WMDVBE suppliers as subcontractors. A plan will be developed to collect this data in 2014.
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Line No.	Plans for complying with the WMDVBE program established by the Commission as required by Public Utilities Sections 8283 (c). The Executive Director's Office will be responsible for developing, periodically refining, and recommending such guidelines for the Commission's adoption.
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2	PacifiCorp will consider as appropriate the recommendations by the Commission's Advisory and Compliance Division for the achievement of maximum results in implementing legislative policy and General Order 156 in being consistent with the WMDVBE program guidelines.
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GO 156 Scorecard

UTILITY	Capacity Building & Technical Assistance	Mentor Program	Employee Education on Supplier Diversity	Outreach & Comm. On Supplier Diversity	Mandatory requirement of sub-contract	Number of New Vendors (2013)	Total value - contracts awarded under \$1M	Number of contracts to vendors who are \$1M - \$5 M	Number of contracts to vendors who are over \$5 M
1 AT&T									
2 Verizon CA & MCI									
3 PG&E									
4 SCE									
5 SCG									
6 SDG&E									
7 Sprint									
8 Verizon Wireless									
9 AT&T Mobility									
10 Citizens Telecom									
11 Lodi Gas & Storage									
12 Pacific Power	No	No	X	X	No	1	\$81,589	5	0
13 Qwest/Century Link									
14 California Pacific Electric									
15 Southwest Gas									
16 SureWest									
17 TelePacific Comm									
18 Transbay Cable									
19 TW Telecom									
20 Wild Goose Storage									
21 XO California									
22 Cal-Am Water									
23 Cal Water Service									
24 Golden State Water									
25 Park Water									
26 San Gabriel Water Co									
27 San Jose Water Co									
28 Suburban Water									
29 T-Mobile									
30 Comcast									
31 Cox Communications									
32 Metro PCS									
33 Cricket Communications									
34 U.S. Cellular (CA Rural)									

Note: "N/A" as noted above means "not available."